

YEAR 2 UPDATE ON STRATEGIC PLAN PROGRESS

As we enter Year 2 of our strategic plan, we are proud to share significant progress across our five primary strategic areas: enhancing marketing, expanding programs, engaging stakeholders, building and strengthening our workforce, and ensuring long-term sustainability.

The board of directors and Senior Staff recently met to celebrate Year 1 accomplishments and set new goals for the coming year. We are excited for the continued progress and impact in the years ahead. As we enter Year 2 of our strategic plan, we've made significant strides across five key areas: marketing, program expansion, stakeholder engagement, workforce development, and long-term sustainability.

MARKETING:

- Enhanced digital presence, improved engagement and brand recognition through an updated website and social media.
- Highlighted Food Program in social media posts
- Increased community outreach at local family events
- Renewed signage on buildings, delivery van will be updated in the spring.

PROGRAM EXPANSION:

- Expanded infant and toddler program to serve an additional 12 infants and 24 toddlers. Pending license, projected opening late spring.
- Mental Health Consultation program implemented. Intern program will be added in the fall.
- Added STEAM program by partnering with Shared Science for activities in the classrooms.

STAKEHOLDER ENGAGEMENT:

 Created engagement strategies for board by including board members at events at centers.

 Focus groups and surveys were conducted and have deepened our connection with parents, board members and staff, ensuring their input is central to our efforts.

BUILDING AND STRENGTHENING THE WORKFORCE:

 Provided training programs and focused on employee well-being which have strengthened our team's skills and job satisfaction. Financial incentives were added to support staff economically.

• Recruitment and retention strategies have been identified and implemented.

SUSTAINABILITY:

 A team was established to identify diverse funding sources, and they are developing a comprehensive sustainability plan to ensure long-term stability.

WE'RE EXCITED FOR THE CONTINUED PROGRESS AND IMPACT IN THE YEARS AHEAD.

